California Department of Education

Charter Schools Division

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Attachment 1

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# California State Board of Education-Authorized Charter Schools Financial Condition

## Definition of Fiscal Indicators

Deficit Spending

Deficit spending occurs when the charter school’s (school) expenditures exceed its revenues. A school’s operational unrestricted budget should be balanced and ideally provide for growth in fund balance and reserves. Deficit spending depletes fund balance and reserves and as such, must be addressed or it will lead to an insolvent financial position.

Fund Balance

The unrestricted fund balance of a school should be positive. At a minimum, the school’s unrestricted fund balance should be at a level to provide for reserves required in the Memorandum of Understanding (MOU). If the cause of the negative fund balance is not addressed in a timely and appropriate manner, the school could be in jeopardy of financial insolvency that increases the likelihood of revocation. A negative fund balance is indicative of a poor financial condition.

Reserves for Economic Uncertainty

MOU terms are written with the expectation that each school, depending on the level of the school’s average daily attendance (ADA), set aside reserves at the greater of 4 to 5 percent of expenditures, or a floor amount that is adjusted for inflation. The current inflation adjusted floor amount is $71,000. Reserves below the minimum levels are indicative of a poor financial condition.

Attendance Ratio

The attendance ratio is calculated by dividing the second period report of ADA for the Second Principal (P-2) Apportionment by the fall October enrollment count. Generally, the attendance ratio is between 93 to 96 percent.

Debt Ratio

The debt ratio measures a school’s level of financial risk. This ratio is calculated by dividing the school’s total liabilities by its total assets. A debt ratio of more than 1.0 indicates that the school has more debts than assets. Schools with a high debt ratio have limited options for short-term financing and generally will pay more in financing and interest costs.

Working Capital Ratio

The working capital ratio is calculated by dividing current assets by current liabilities. The working capital ratio, also known as current ratio, measures cash liquidity and whether the school has enough short-term assets to cover its short-term debt. A ratio of less than 1.0 means current assets are less than current liabilities. A school with a ratio below 0.8 may have difficulty paying its bills in a timely manner. A current ratio of 1.2 or higher is considered to represent good short-term liquidity.

## Good Financial Condition

A charter school in good financial condition has demonstrated an ability to operate with a balanced budget; maintain stable enrollment and attendance ratios; manage cash liquidity; maintain a low debt level; maintain a positive fund balance; and meet the recommended reserve level specified in the MOU. Twenty-eight California State Board of Education (SBE)-authorized charter schools were found to be in good financial condition. The SBE-authorized charter schools found to be in good financial condition are as follows:

* Academia Avance Charter
* Baypoint Preparatory Academy – San Diego
* College Preparatory Middle
* Grossmont Secondary School
* High Tech (nine operational sites): High Tech Elementary Chula Vista, High Tech Elementary Mesa, High Tech Elementary North County, High Tech Middle Chula Vista, High Tech Middle Mesa, High Tech Middle North County, High Tech High Chula Vista, High Tech High Mesa, and High Tech High North County
* KIPP Bayview Elementary
* KIPP Navigate College Prep
* Latitude 37.8 High
* Los Angeles College Prep Academy
* Magnolia Science Academy Santa Ana
* New West Charter
* Olive Grove Charter – Buellton
* Olive Grove Charter – Lompoc
* Olive Grove Charter – Orcutt/Santa Maria
* Olive Grove Charter – Santa Barbara
* Perseverance Preparatory
* Sweetwater Secondary School
* The New School of San Francisco
* Vista Springs Charter
* Watsonville Prep

### Academia Avance Charter

* Charter Term Expires: 6/30/2027
* Grades Authorized to Serve: 8–12
* 2020–21 P-2 ADA: 380.36
* 2021–22 P-2 ADA: 232.26

#### Fiscal Outlook

Academia Avance Charter (AAC) has a good financial record under SBE authorization. AAC’s fiscal year (FY) 2022–23 preliminary budget report indicates that AAC is projecting a positive ending fund balance of $580,052 and reserves of 8.8 percent, which is above the recommended 5 percent in reserves outlined in the MOU between AAC and the SBE.

##### Financial Highlights Table - AAC

NA: Not Applicable

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $6,005,860 | $5,962,097 | $43,763 | 0.84 | 0.88 | $332,361 | 5.57% |
| 2021–22 Budget | $7,039,706 | $6,756,554 | $283,152 | NA | NA | $780,711 | 11.55% |
| 2021–22 2nd Interim | $7,228,986 | $6,976,809 | $252,177 | NA | NA | $584,538 | 8.38% |

#### Oversight Summary

AAC was found to be compliant in all areas under the California Department of Education’s (CDE’s) oversight, in accordance with the MOU and the AAC charter petition, including the annual site visit during the 2021–22 school year. AAC had no letters of concern for the 2021–22 school year.

AAC excels in providing wrap-around services for its students and in engaging its community members in the school’s planning processes. AAC is continuing to work on increasing enrollment and sustaining its expansion of social emotional and mental health supports for students and families.

### Baypoint Preparatory Academy – San Diego

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: Transitional Kindergarten (TK)–8
* 2020–21 P-2 ADA: 152.65
* 2021–22 P-2 ADA: 166.51

#### Fiscal Outlook

Baypoint Preparatory Academy – San Diego (BPA–SD) has a good financial record under SBE authorization. BPA–SD’s FY 2022–23 preliminary budget report indicates that BPA–SD is projecting a positive ending fund balance of $1,800,616 and reserves of 53.13 percent, which is above the recommended 5 percent in reserves outlined in the MOU between BPA–SD and the SBE.

##### Financial Highlights Table - BPA–SD

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,240,204 | $2,299,827 | $940,377 | 2.21 | 0.65 | $1,020,057 | 44.35% |
| 2021–22 Budget | $3,158,490 | $3,019,020 | $139,470 | NA | NA | $914,207 | 30.28% |
| 2021–22 2nd Interim | $3,251,099 | $2,934,930 | $316,169 | NA | NA | $1,336,226 | 45.53% |

#### Oversight Summary

BPA–SD was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the BPA–SD charter petition, including the annual site visit during the 2021–22 school year. BPA–SD had no letters of concern for the 2021–22 school year.

BPA–SD excels in the implementation of their academically rigorous program, their attention to data, and their strong support of both staff and students. BPA–SD opened a new facility in the 2021–22 school year and all community members are highly satisfied with the new facility. Their enrollment continues to be strong and their staff retention is commendable. BPA–SD continues their work in soliciting parent feedback regularly, supporting teachers with bell-to-bell instruction, and are working to find creative ways to increase the number of adults in the TK/kindergarten (K) classrooms.

### College Preparatory Middle

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: 5–8
* 2020–21 P-2 ADA: 379.76
* 2021–22 P-2 ADA: 380.47

#### Fiscal Outlook

College Preparatory Middle (CPM) has a good financial record under SBE authorization. CPM’s FY 2022–23 preliminary budget report indicates that CPM is projecting a positive ending fund balance of $4,285,614 and reserves of 104.31 percent, which is above the recommended 5 percent in reserves outlined in the MOU between CPM and the SBE.

##### Financial Highlights Table - CPM

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,314,401 | $2,792,237 | $1,522,164 | 6.29 | 0.17 | $2,487,896 | 89.1% |
| 2021–22 Budget | $4,218,876 | $3,519,286 | $699,590 | NA | NA | $3,400,198 | 96.62% |
| 2021–22 2nd Interim | $5,065,450 | $3,834,518 | $1,230,931 | NA | NA | $3,718,827 | 96.98% |

#### Oversight Summary

CPM was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the CPM charter petition, including the annual site visit during the 2021–22 school year. CPM had no letters of concern for the 2021–22 school year.

CPM excels in providing students rigorous instruction paired with targeted, data-driven intervention in order to maximize student outcomes. The school’s successes are built on teacher voice and collaboration, extensive intervention supports, and small class sizes. CPM is continuing to develop teacher capacity and expertise in supporting the academic success of all learners.

### Grossmont Secondary School

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 7–12
* 2020–21 P-2 ADA: 340.23
* 2021–22 P-2 ADA: 329.74

#### Fiscal Outlook

Grossmont Secondary School (GSS) has a good financial record under SBE authorization. GSS’ FY 2022–23 preliminary budget report indicates that GSS is projecting a positive ending fund balance of $4,724,901 and reserves of 97.08 percent, which is above the recommended 5 percent in reserves outlined in the MOU between GSS and the SBE.

##### Financial Highlights Table - GSS

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $5,083,629 | $4,850,601 | $233,028 | 13.03 | 0.39 | $3,220,819 | 66.4% |
| 2021–22 Budget | $5,458,033 | $5,185,131 | $272,902 | NA | NA | $3,499,035 | 67.48% |
| 2021–22 2nd Interim | $5,503,423 | $5,063,149 | $440,274 | NA | NA | $3,661,093 | 72.31% |

#### Oversight Summary

GSS was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the GSS charter petition in the 2021–22 school year. GSS had no letters of concern issued for the 2021–22 school year.

GSS, in conjunction with its sister school, Sweetwater Secondary School, is heavily focused on the reclassification of English Learner (EL) students, monitoring Reclassified Fluent English Proficient students, continuing their work on College and Career Readiness, and building on the engagement of their 20 percent Special Education population. The school has a strong system in place for identifying language needs for special education EL students and continues to strengthen their designated and integrated English Language Development (ELD) practices.

### High Tech Elementary Chula Vista

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: K–5
* 2020–21 P-2 ADA: 409.62
* 2021–22 P-2 ADA: 394.63

#### Fiscal Outlook

High Tech Elementary Chula Vista (HTECV) has a good financial record under SBE authorization. HTECV’s FY 2022–23 preliminary budget report indicates that HTECV is projecting a positive ending fund balance of $2,220,935 and reserves of 42.79 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTECV and the SBE.

##### Financial Highlights Table - HTECV

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $5,290,912 | $4,967,510 | $323,402 | 3.63 | 0.26 | $2,093,868 | 42.15% |
| 2021–22 Budget | $5,054,063 | $5,047,998 | $6,065 | NA | NA | $2,394,221 | 47.43% |
| 2021–22 2nd Interim | $5,148,240 | $5,142,175 | $6,065 | NA | NA | $2,099,933 | 40.84% |

#### Oversight Summary

HTH Statewide Benefit Charter (SBC) was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTECV clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTECV has expanded targeted supports for ELs and early reading instruction for kindergarten through third grade. HTECV is currently working to deepen math instruction and social emotional supports across all grade levels.

### High Tech Elementary Mesa

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: K–5
* 2020–21 P-2 ADA: 298
* 2021–22 P-2 ADA: 341.96

#### Fiscal Outlook

High Tech Elementary Mesa (HTEM) has a good financial record under SBE authorization. HTEM’s FY 2022–23 preliminary budget report indicates that HTEM is projecting a positive ending fund balance of $600,324 and reserves of 12.79 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTEM and the SBE.

##### Financial Highlights Table - HTEM

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,351,754 | $3,061,699 | $290,055 | 1.16 | 0.86 | $225,911 | 8.36% |
| 2021–22 Budget | $4,081,878 | $3,836,965 | $244,913 | NA | NA | $685,750 | 17.87% |
| 2021–22 2nd Interim | $4,136,095 | $3,891,182 | $244,913 | NA | NA | $470,824 | 12.1% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTEM clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTEM has elevated instructional practices in math and literacy through robust professional development and instructional coaching. HTEM is working on gathering student work samples to serve as evidence to inform shifts in the school’s curriculum.

### High Tech Elementary North County

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: K–5
* 2020–21 P-2 ADA: 403.93
* 2021–22 P-2 ADA: 411.66

#### Fiscal Outlook

High Tech Elementary North County (HTENC) has a good financial record under SBE authorization. HTENC’s FY 2022–23 preliminary budget report indicates that HTENC is projecting a positive ending fund balance of $817,582 and reserves of 15.67 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTENC and the SBE.

##### Financial Highlights Table - HTENC

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,840,735 | $4,672,014 | $168,721 | 1.38 | 0.68 | $671,353 | 14.37% |
| 2021–22 Budget | $5,179,789 | $5,104,682 | $75,107 | NA | NA | $889,234 | 17.42% |
| 2021–22 2nd Interim | $5,282,867 | $5,207,760 | $75,107 | NA | NA | $746,460 | 14.33% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTENC clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTENC has strengthened its literacy support for all students, especially for ELs, through the use of dedicated reading specialists. HTENC is working to improve outcomes in math by implementing new math curriculum and intervention supports.

### High Tech Middle Chula Vista

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 6–8
* 2020–21 P-2 ADA: 326.58
* 2021–22 P-2 ADA: 302.08

#### Fiscal Outlook

High Tech Middle Chula Vista (HTMCV) has a good financial record under SBE authorization. HTMCV’s FY 2022–23 preliminary budget report indicates that HTMCV is projecting a positive ending fund balance of $1,815,593 and reserves of 50.59 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTMCV and the SBE.

##### Financial Highlights Table - HTMCV

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,663,042 | $3,495,576 | $167,466 | 3.53 | 0.27 | $1,706,668 | 48.82% |
| 2021–22 Budget | $3,646,682 | $3,625,531 | $21,151 | NA | NA | $1,977,811 | 54.55% |
| 2021–22 2nd Interim | $3,733,495 | $3,712,344 | $21,151 | NA | NA | $1,727,819 | 46.54% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTMCV clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTMCV has expanded its support for ELs through targeted instruction. HTMCV is refining its documentation process for student intervention and student study teams.

### High Tech Middle Mesa

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 6–8
* 2020–21 P-2 ADA: 214
* 2021–22 P-2 ADA: 312.23

#### Fiscal Outlook

High Tech Middle Mesa (HTMM) has a good financial record under SBE authorization. HTMM’s FY 2022–23 preliminary budget report indicates that HTMM is projecting a positive ending fund balance of $409,812 and reserves of 11.7 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTMM and the SBE.

##### Financial Highlights Table - HTMM

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $2,423,804 | $2,331,621 | $92,183 | 1.01 | 0.95 | $70,796 | 3.04% |
| 2021–22 Budget | $3,621,680 | $3,368,162 | $253,518 | NA | NA | $532,546 | 15.81% |
| 2021–22 2nd Interim | $3,621,680 | $3,368,162 | $253,518 | NA | NA | $324,314 | 9.63% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTMM clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTMM has elevated support for ELs through targeted instruction. HTMM is working to expand its system of math and literacy interventions for general education students.

### High Tech Middle North County

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 6–8
* 2020–21 P-2 ADA: 320.58
* 2021–22 P-2 ADA: 309.11

#### Fiscal Outlook

High Tech Middle North County (HTMNC) has a good financial record under SBE authorization. HTMNC’s FY 2022–23 preliminary budget report indicates that HTMNC is projecting a positive ending fund balance of $2,518,410 and reserves of 65.92 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTMNC and the SBE.

##### Financial Highlights Table - HTMNC

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,831,671 | $3,454,614 | $377,057 | 4.40 | 0.21 | $2,427,754 | 70.28% |
| 2021–22 Budget | $3,554,510 | $3,540,292 | $14,218 | NA | NA | $2,818,726 | 79.62% |
| 2021–22 2nd Interim | $3,619,161 | $3,604,943 | $14,218 | NA | NA | $2,441,972 | 67.74% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTMNC clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTMNC has effectively expanded its intervention supports for all students, especially supports for ELs. HTMNC continues to build on the successes of its intervention program by continuing to refine processes and supports based on student outcomes.

### High Tech High Chula Vista

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 540.10
* 2021–22 P-2 ADA: 585.77

#### Fiscal Outlook

High Tech High Chula Vista (HTHCV) has a good financial record under SBE authorization. HTHCV’s FY 2022–23 preliminary budget report indicates that HTHCV is projecting a positive ending fund balance of $3,852,456 and reserves of 46.08 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTHCV and the SBE.

##### Financial Highlights Table - HTHCV

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $7,420,342 | $7,451,483 | ($31,141) | 3.20 | 0.24 | $3,465,555 | 46.51% |
| 2021–22 Budget | $8,096,869 | $7,934,932 | $161,937 | NA | NA | $4,081,167 | 51.43% |
| 2021–22 2nd Interim | $8,342,069 | $8,180,132 | $161,937 | NA | NA | $3,627,492 | 44.35% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTHCV clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTHCV increased instructional support staff by adding additional ELD teachers, an ELD coordinator position, and additional instructional coaches. HTHCV is working to improve outcomes for struggling learners by expanding strategic support early in the intervention process.

### High Tech High Mesa

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 288.50
* 2021–22 P-2 ADA: 386.47

#### Fiscal Outlook

High Tech High Mesa (HTHM) has a good financial record under SBE authorization. HTHM’s FY 2022–23 preliminary budget report indicates that HTHM is projecting a positive ending fund balance of $725,723 and reserves of 14.32 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTHM and the SBE.

##### Financial Highlights Table - HTHM

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,496,585 | $3,520,805 | ($24,220) | 1.18 | 0.80 | $354,735 | 10.08% |
| 2021–22 Budget | $5,006,570 | $4,606,044 | $400,526 | NA | NA | $790,955 | 17.17% |
| 2021–22 2nd Interim | $5,030,792 | $4,630,266 | $400,526 | NA | NA | $755,261 | 16.31% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTHM clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTHM has improved college attainment outcomes through its partnership with the CARPE College Access Network, which focuses on college access for students in historically underserved subgroups. HTHM is working to sustain its implementation of mental health services provided and coordinated by the school’s full-time school psychologist.

### High Tech High North County

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 380.91
* 2021–22 P-2 ADA: 381.86

#### Fiscal Outlook

High Tech High North County (HTHNC) has a good financial record under SBE authorization. HTHNC’s FY 2022–23 preliminary budget report indicates that HTHNC is projecting a positive ending fund balance of $2,717,178 and reserves of 50.58 percent, which is above the recommended 5 percent in reserves outlined in the MOU between HTHNC and the SBE.

##### Financial Highlights Table - HTHNC

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $5,355,981 | $5,229,693 | $126,288 | 3.77 | 0.25 | $2,395,784 | 45.81% |
| 2021–22 Budget | $5,573,235 | $5,461,770 | $111,465 | NA | NA | $2,859,260 | 52.35% |
| 2021–22 2nd Interim | $5,573,235 | $5,461,770 | $111,465 | NA | NA | $2,507,249 | 45.91% |

#### Oversight Summary

HTH SBC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the HTH SBC charter petition, including the annual site visit during the 2021–22 school year. HTH SBC had no letters of concern from the CDE for the 2021–22 school year. The CDE did inquire about, and HTH SBC has resolved, concerns related to personnel management and leadership transitions.

HTHNC clearly demonstrates its commitment to authentic, inter-disciplinary, project-based learning. HTHNC has elevated its existing schoolwide college-and-career-focused culture via its comprehensive Pathways program. HTHNC is working to expand its communication to and relationships with families in creative and engaging ways.

### KIPP Bayview Elementary

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: TK–4
* 2020–21 P-2 ADA: 136.50
* 2021–22 P-2 ADA: 136.49

#### Fiscal Outlook

KIPP Bayview Elementary (KBE) has a good financial record under SBE authorization. KBE’s FY 2022–23 preliminary budget report indicates that KBE is projecting a positive ending fund balance of $675,090 and reserves of 15.25 percent, which is above the recommended 5 percent in reserves outlined in the MOU between KBE and the SBE.

##### Financial Highlights Table - KBE

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $2,947,168 | $2,847,866 | $99,302 | 1.94 | 0.45 | $708,002 | 24.86% |
| 2021–22 Budget | $2,986,373 | $3,804,325 | ($817,952) | NA | NA | $764,634 | 20.10% |
| 2021–22 2nd Interim | $3,665,212 | $3,676,668 | ($11,456) | NA | NA | $696,546 | 18.95% |

#### Oversight Summary

KBE was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the KBE charter petition, including the annual site visit during the 2021–22 school year. KBE had no letters of concern for the 2021–22 school year.

KBE excels in the implementation of their unique academic program, which focuses on social emotional learning and support, community outreach, and trauma-informed teaching, and their ability to be proactive with the creation of behavior support plans for all of the students that need it. KBE continues to work on increasing their attendance, academic outcomes, and implementation of daily designated ELD instruction. In the 2021–22 school year, KBE had an interim principal and interim director of operations. Starting the 2022–23 school year, KBE currently has a permanent leadership team that has submitted goals to address attendance, academics, and ELD instruction.

### KIPP Navigate College Prep

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 257.20
* 2021–22 P-2 ADA: 331.12

#### Fiscal Outlook

KIPP Navigate College Prep (KNCP) has a good financial record under SBE authorization. KNCP’s FY 2022–23 preliminary budget report indicates that KNCP is projecting a positive ending fund balance of $4,446,551 and reserves of 70.89 percent, which is above the recommended 5 percent in reserves outlined in the MOU between KNCP and the SBE.

##### Financial Highlights Table - KNCP

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,227,651 | $4,018,491 | $209,160 | 1.39 | 0.64 | $944,124 | 23.49% |
| 2021–22 Budget | $6,339,869 | $5,676,035 | $663,834 | NA | NA | $1,737,633 | 30.61% |
| 2021–22 2nd Interim | $6,552,984 | $5,497,596 | $1,055,388 | NA | NA | $1,999,512 | 36.37% |

#### Oversight Summary

KNCP was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the KNCP charter petition, including the annual site visit during the 2021–22 school year. KNCP had no letters of concern for the 2021–22 school year.

KNCP excels in the implementation of their unique academic program that focuses on every student taking Advanced Placement courses. KNCP’s data continues to remain strong despite their many teaching vacancies. KNCP continues to work on filling open teaching positions and is striving to create a balanced work environment for their administrative staff that is often filling open positions. In the 2022–23 school year, KNCP will have a new principal.

### Latitude 37.8 High

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 131.50
* 2021–22 P-2 ADA: 209.71

#### Fiscal Outlook

Latitude 37.8 High (LAT 37.8) has a good financial record under SBE authorization. LAT 37.8’s FY 2022–23 preliminary budget report indicates that LAT 37.8 is projecting a positive ending fund balance of $3,181,354 and reserves of 53.67 percent, which is above the recommended 5 percent in reserves outlined in the MOU between LAT 37.8 and the SBE.

##### Financial Highlights Table – LAT 37.8

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $3,951,848 | $3,669,971 | $281,877 | 0.29 | 0.68 | $2,248,662 | 61.27% |
| 2021–22 Budget | $5,123,320 | $5,123,095 | $225 | NA | NA | $1,366,105 | 26.67% |
| 2021–22 2nd Interim | $5,112,237 | $5,110,988 | $1,249 | NA | NA | $2,249,911 | 44.02% |

#### Oversight Summary

LAT 37.8 was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the LAT 37.8 charter petition, including the annual site visit during the 2021–22 school year. LAT 37.8 had no letters of concern for the 2021–22 school year.

LAT 37.8 excels in the implementation of their unique and project-based academic program and their weekly coaching of teachers. LAT 37.8 had a large presentation for families at the end of the school year that showcased tiny homes that the students had built for the homeless community in Oakland. LAT 37.8 has been operating out of a temporary facility as they build a new facility that they are scheduled to move into come the 2022–23 school year. As a result of their current working conditions, LAT 37.8 continues to work on their organization in the front office.

### Los Angeles College Prep Academy

* Charter Term Expires: 6/30/2026
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 94.28
* 2021–22 P-2 ADA: 41.34

#### Fiscal Outlook

Los Angeles College Prep Academy (LACPA) has a good financial record under SBE authorization. LACPA’s FY 2022–23 preliminary budget report indicates that LACPA is projecting a positive ending fund balance of $573,781 and reserves of 36.98 percent, which is above the recommended 5 percent in reserves outlined in the MOU between LACPA and the SBE.

##### Financial Highlights Table - LACPA

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $1,609,077 | $1,488,869 | $120,208 | 1.36 | 0.57 | $530,764 | 35.65% |
| 2021–22 Budget | $1,937,938 | $1,772,019 | $165,920 | NA | NA | $668,593 | 37.73% |
| 2021–22 2nd Interim | $1,579,838 | $1,471,953 | $107,885 | NA | NA | $638,649 | 43.39% |

#### Oversight Summary

LACPA was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the LACPA charter petition, including the annual site visit during the 2021–22 school year. LACPA had no letters of concern for the 2021–22 school year.

LACPA has developed a system in which students receive ample academic and wrap-around support beyond core instruction, reflecting the school’s prioritization of students’ holistic wellness. The master schedule has additional support time built into it, and a major focus has been cultivating students' ownership of their own progress and success. Under the leadership of its new Executive Director, LACPA is actively working to increase its enrollment.

### Magnolia Science Academy Santa Ana

* Charter Term Expires: 6/30/2026
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 526.51
* 2021–22 P-2 ADA: 482.76

#### Fiscal Outlook

Magnolia Science Academy Santa Ana (MSASA) has a good financial record under SBE authorization. MSASA’s FY 2022–23 preliminary budget report indicates that MSASA is projecting a positive ending fund balance of $9,291,208 and reserves of 87.97 percent, which is above the recommended 5 percent in reserves outlined in the MOU between MSASA and the SBE.

##### Financial Highlights Table - MSASA

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $9,490,994 | $7,999,968 | $1,491,026 | 1.05 | 0.62 | $9,109,585 | 113.87% |
| 2021–22 Budget | $8,901,990 | $8,722,199 | $179,791 | NA | NA | $7,847,901 | 89.98% |
| 2021–22 2nd Interim | $8,934,570 | $9,329,035 | ($394,465) | NA | NA | $8,715,119 | 93.42% |

#### Oversight Summary

MSASA was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the MSASA charter petition, including the annual site visit during the 2021–22 school year. MSASA had no letters of concern for the 2021–22 school year.

MSASA excels in providing a college preparatory educational program focusing on STEAM instruction in a safe environment that cultivates respect for self and others. The school demonstrates a strong commitment to its core values of excellence, innovation, and connection. MSASA is continuing to develop teacher capacity and expertise in supporting the academic success of all learners.

### New West Charter

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 6–12
* 2020–21 P-2 ADA: 986.80
* 2021–22 P-2 ADA: 991.32

#### Fiscal Outlook

New West Charter (NWC) has a good financial record under SBE authorization. NWC’s FY 2022–23 preliminary budget report indicates that NWC is projecting a positive ending fund balance of $9,852,155 and reserves of 66.35 percent, which is above the recommended 5 percent in reserves outlined in the MOU between NWC and the SBE.

##### Financial Highlights Table - NWC

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $13,233,578 | $10,410,605 | $2,822,973 | 9.32 | 0.07 | $8,714,025 | 83.70% |
| 2021–22 Budget | $13,744,005 | $13,368,463 | $375,542 | NA | NA | $8,613,837 | 64.43% |
| 2021–22 2nd Interim | $13,477,345 | $13,182,618 | $294,727 | NA | NA | $9,008,752 | 68.34% |

#### Oversight Summary

NWC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the NWC charter petition, including the annual site visit during the 2021–22 school year. NWC had no letters of concern for the 2021–22 school year.

NWC has demonstrated strong academic performance for its student population along with a continuous improvement model driven by academic data. The collaborative and open culture at NWC allows students and educators alike to feel safe and comfortable while striving to perform their best. NWC is continuing to develop its processes for analyzing and reporting student progress data.

### Olive Grove Charter – Buellton

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 48.61
* 2021–22 P-2 ADA: 41.34

#### Fiscal Outlook

Olive Grove Charter - Buellton (OGCB) has a good financial record under SBE authorization. OGCB’s FY 2022–23 preliminary budget report indicates that OGCB is projecting a positive ending fund balance of $114,709 and reserves of 20.3 percent, which is above the recommended 5 percent in reserves outlined in the MOU between OGCB and the SBE.

##### Financial Highlights Table - OGCB

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $743,091 | $674,495 | $68,596 | 1.23 | 0.52 | $104,460 | 15.49% |
| 2021–22 Budget | $662,566 | $655,695 | $6,871 | NA | NA | $33,376 | 5.09% |
| 2021–22 2nd Interim | $504,952 | $498,508 | $6,443 | NA | NA | $110,903 | 22.25% |

#### Oversight Summary

OGCB was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the OGCB charter petition, including the annual site visit during the 2021–22 school year. OGCB had no letters of concern for the 2021–22 school year.

OGCB has significantly strengthened their ELD program. There is a clear distinction between integrated and designated ELD for students. Integrated ELD is a very individual process at OGCB, as the teachers work one on one with the students, they are able to streamline the ELD instruction into the lessons, activities, and assignments.

### Olive Grove Charter – Lompoc

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 133.78
* 2021–22 P-2 ADA: 96.97

#### Fiscal Outlook

Olive Grove Charter - Lompoc (OGCL) has a good financial record under SBE authorization. OGCL’s FY 2022–23 preliminary budget report indicates that OGCL is projecting a positive ending fund balance of $196,070 and reserves of 9.28 percent, which is above the recommended 5 percent in reserves outlined in the MOU between OGCL and the SBE.

##### Financial Highlights Table - OGCL

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $1,666,156 | $1,589,581 | $76,575 | 1.13 | 0.78 | $149,164 | 9.38% |
| 2021–22 Budget | $1,638,654 | $1,633,567 | $5,087 | NA | NA | $363,099 | 22.23% |
| 2021–22 2nd Interim | $1,598,844 | $1,591,223 | $7,621 | NA | NA | $156,785 | 9.85% |

#### Oversight Summary

OGCL was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the OGCL charter petition, including the annual site visit during the 2021–22 school year. OGCL had no letters of concern for the 2021–22 school year.

OGCL has significantly strengthened their ELD program. There is a clear distinction between integrated and designated ELD for students. Integrated ELD is a very individual process at OGCL, as the teachers work one on one with the students, they are able to streamline the ELD instruction into the lessons, activities, and assignments.

### Olive Grove Charter – Orcutt/Santa Maria

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 244.49
* 2021–22 P-2 ADA: 194.53

#### Fiscal Outlook

Olive Grove Charter - Orcutt/Santa Maria (OGCOSM) has a good financial record under SBE authorization. OGCOSM’s FY 2022–23 preliminary budget report indicates that OGCOSM is projecting a positive ending fund balance of $295,382 and reserves of 8.73 percent, which is above the recommended 5 percent in reserves outlined in the MOU between OGCOSM and the SBE.

##### Financial Highlights Table - OGCOSM

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $2,837,455 | $2,768,421 | $69,034 | 1.15 | 0.79 | $252,159 | 9.11% |
| 2021–22 Budget | $3,992,392 | $3,990,955 | $1,437 | NA | NA | $601,092 | 15.06% |
| 2021–22 2nd Interim | $3,207,569 | $3,201,359 | $6,210 | NA | NA | $258,369 | 8.07% |

#### Oversight Summary

OGCOSM was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the OGCOSM charter petition, including the annual site visit during the 2021–22 school year. OGCOSM had no letters of concern for the 2021–22 school year.

OGCOSM has significantly strengthened their ELD program. There is a clear distinction between integrated and designated ELD for students. Integrated ELD is a very individual process at OGCOSM, as the teachers work one on one with the students, they are able to streamline the ELD instruction into the lessons, activities, and assignments.

### Olive Grove Charter – Santa Barbara

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 158.50
* 2021–22 P-2 ADA: 98.48

#### Fiscal Outlook

Olive Grove Charter - Santa Barbara (OGCSB) has a good financial record under SBE authorization. OGCSB’s FY 2022–23 preliminary budget report indicates that OGCSB is projecting a positive ending fund balance of $178,740 and reserves of 11.11 percent, which is above the recommended 5 percent in reserves outlined in the MOU between OGCSB and the SBE.

##### Financial Highlights Table - OGCSB

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $1,919,327 | $1,852,351 | $66,976 | 0.89 | 0.67 | $148,424 | 8.01% |
| 2021–22 Budget | $2,149,294 | $2,076,088 | $73,205 | NA | NA | $106,258 | 5.12% |
| 2021–22 2nd Interim | $1,764,544 | $1,760,312 | $4,232 | NA | NA | $152,656 | 8.67% |

#### Oversight Summary

OGCSB was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the OGCSB charter petition, including the annual site visit during the 2021–22 school year. OGCSB had no letters of concern for the 2021–22 school year.

The OGCSB site has worked diligently to build a solid structure of support for ELD/Special Education students and hopes to extend the structure to another site in the coming school year. The OGCSB ELD program and services have become a successful implementation model for the other Olive Grove Charter schools.

### Perseverance Preparatory

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: 5–8
* 2020–21 P-2 ADA: 46.10
* 2021–22 P-2 ADA: 53.96

#### Fiscal Outlook

Perseverance Preparatory has a good financial record under SBE authorization. Perseverance Preparatory’s FY 2022–23 preliminary budget report indicates that Perseverance Preparatory is projecting a positive ending fund balance of $244,046 and reserves of 15.04 percent, which is above the recommended 5 percent in reserves outlined in the MOU between Perseverance Preparatory and the SBE.

##### Financial Highlights Table - Perseverance Preparatory

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $854,867 | $867,222 | ($12,355) | 5.12 | 0.66 | $199,910 | 23.05% |
| 2021–22 Budget | $1,223,021 | $1,158,293 | $64,728 | NA | NA | $265,492 | 22.92% |
| 2021–22 2nd Interim | $1,266,536 | $1,184,377 | $82,158 | NA | NA | $282,068 | 23.82% |

#### Oversight Summary

Perseverance Preparatory was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the Perseverance Preparatory charter petition, including the annual site visit during the 2021–22 school year. Perseverance Preparatory had no letters of concern for the 2021–22 school year.

Perseverance Preparatory has demonstrated strong academic growth for its student population, which consists of a high concentration of socioeconomically disadvantaged students. Perseverance Preparatory students benefit from intensive and personalized instruction and intervention in one-on-one and small group settings, in addition to ELD and other differentiation strategies employed in core instruction. Under the leadership of its new Executive Director, Perseverance Preparatory seeks to increase enrollment as it transitions to a new school site for the 2022–23 school year.

### Sweetwater Secondary School

* Charter Term Expires: 6/30/2024
* Grades Authorized to Serve: 7–12
* 2020–21 P-2 ADA: 310.05
* 2021–22 P-2 ADA: 354.35

#### Fiscal Outlook

Sweetwater Secondary School (SSS) has a good financial record under SBE authorization. SSS’ FY 2022–23 preliminary budget report indicates that SSS is projecting a positive ending fund balance of $4,088,719 and reserves of 72.89 percent, which is above the recommended 5 percent in reserves outlined in the MOU between SSS and the SBE.

##### Financial Highlights Table - SSS

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,677,014 | $4,311,247 | $365,767 | 12.14 | 0.41 | $2,759,760 | 64.01% |
| 2021–22 Budget | $5,018,952 | $4,768,005 | $250,947 | NA | NA | $2,870,029 | 60.19% |
| 2021–22 2nd Interim | $5,564,803 | $5,119,617 | $445,186 | NA | NA | $3,204,945 | 62.60% |

#### Oversight Summary

SSS was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the SSS charter petition in the 2021–22 school year. SSS had no letters of concern issued for the 2021–22 school year.

SSS in conjunction with its sister school Grossmont Secondary School, is heavily focused on the reclassification of EL students, monitoring Reclassified Fluent English Proficient students, continuing their work on College and Career Readiness, and building on the engagement of their 20 percent Special Education population. The school has a strong system in place for identifying language needs for special education EL students and continues to strengthen their designated and integrated ELD practices.

### The New School of San Francisco

* Charter Term Expires: 6/30/2027
* Grades Authorized to Serve: K–7
* 2020–21 P-2 ADA: 331.80
* 2021–22 P-2 ADA: 367.08

#### Fiscal Outlook

The New School of San Francisco (NSSF) has a good financial record under SBE authorization. NSSF’s FY 2022–23 preliminary budget report indicates that NSSF is projecting a positive ending fund balance of $1,165,956 and reserves of 12.85 percent, which is above the recommended 5 percent in reserves outlined in the MOU between NSSF and the SBE.

##### Financial Highlights Table - NSSF

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $5,809,224 | $6,154,719 | ($345,495) | 1.76 | 0.57 | $856,247 | 13.91% |
| 2021–22 Budget | $7,467,810 | $7,354,175 | $113,635 | NA | NA | $1,156,402 | 15.72% |
| 2021–22 2nd Interim | $7,673,240 | $7,578,875 | $94,365 | NA | NA | $950,612 | 12.54% |

#### Oversight Summary

NSSF was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the NSSF charter petition, including the annual site visit during the 2021–22 school year. NSSF had no letters of concern for the 2021–22 school year.

NSSF excels in the implementation of its unique academic program, which includes a college preparatory education and Individual Learning Plans that every student actively participates in creating alongside their parents and teachers. NSSF continues to work on codifying a plan for ELD and creating a work environment that increases staff retention.

### Vista Springs Charter

* Charter Term Expires: 6/30/2025
* Grades Authorized to Serve: K–12
* 2020–21 P-2 ADA: 195.40
* 2021–22 P-2 ADA: 205.67

#### Fiscal Outlook

Vista Springs Charter (VSC) has a good financial record under SBE authorization. VSC’s FY 2022–23 preliminary budget report indicates that VSC is projecting a positive ending fund balance of $831,575 and reserves of 24.3 percent, which is above the recommended 5 percent in reserves outlined in the MOU between VSC and the SBE.

##### Financial Highlights Table - VSC

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $2,848,930 | $2,540,742 | $308,188 | 1.79 | 0.63 | $516,727 | 20.34% |
| 2021–22 Budget | $4,520,860 | $4,150,505 | $370,355 | NA | NA | $586,926 | 14.14% |
| 2021–22 2nd Interim | $3,200,002 | $3,076,841 | $123,161 | NA | NA | $644,890 | 20.96% |

#### Oversight Summary

VSC was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the VSC charter petition, including the site visit during the 2021–22 school year. VSC had no letters of concern for the 2021–22 school year.

VSC excels in the implementation of their dual language immersion program. They focus on community engagement and serve many of the military families in the area. VSC continues to work on building classroom management support for new teachers and increasing academic results. VSC is a school that has been operating with one administrator and will be adding a coach to increase support for students and the entire staff.

### Watsonville Prep

* Charter Term Expires: 6/30/2026
* Grades Authorized to Serve: K–8
* 2020–21 P-2 ADA: 210.20
* 2021–22 P-2 ADA: 279.93

#### Fiscal Outlook

Watsonville Prep (WP) has a good financial record under SBE authorization. WP’s FY 2022–23 preliminary budget report indicates that WP is projecting a positive ending fund balance of $774,064 and reserves of 12.3 percent, which is above the recommended 5 percent in reserves outlined in the MOU between WP and the SBE.

##### Financial Highlights Table - WP

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,299,308 | $3,813,687 | $485,621 | 1.22 | 0.74 | 698,417 | 18.31% |
| 2021–22 Budget | $5,169,783 | $4,933,338 | $236,445 | NA | NA | $737,799 | 14.96% |
| 2021–22 2nd Interim | $5,469,374 | $5,284,395 | $184,979 | NA | NA | $397,775 | 7.53% |

#### Oversight Summary

WP was found to be compliant in all areas under the CDE’s oversight, in accordance with the MOU and the WP charter petition, including the site visit during the 2021–22 school year. WP had no letters of concern for the 2021–22 school year.

WP excels in the implementation of their rigorous and individualized academic program and the weekly coaching of teachers. They have made strong academic gains using a model that has two teachers in every classroom during English Language Arts and Math instruction and they maintain a strong culture on campus with their morning meetings that include the entire school and many families. WP continues to work on increasing their attendance and focusing on building their teachers proficiency in delivering high quality instruction for the more complex literacy and math standards.

## Fair Financial Condition

A charter school in fair financial condition shows some signs of fiscal distress and needs to take appropriate actions to address its decline in financial condition. Specifically, a charter school in fair financial condition may have budgets that are out of balance (deficit spending); declining enrollment or attendance ratio; cash liquidity that is not adequate; debt level that is high; declining or low fund balances; or a reserve level that is below the levels required in the MOU. The charter school identified as being in fair financial condition is as follows:

* John Henry High (JHH)

### John Henry High

* Charter Term Expires: 6/30/2027
* Grades Authorized to Serve: 9–12
* 2020–21 P-2 ADA: 300.38
* 2021–22 P-2 ADA: 310.76

#### Fiscal Concerns

JHH’s 2021–22 second interim report indicates that JHH is projecting a positive ending fund balance of $210,073 with 3.61 percent in reserves for FY 2021–22, which is below the recommended 5 percent in reserves outlined in the MOU between JHH and the SBE. The CDE will continue to monitor the JHH budget, and may recommend that the SBE take appropriate action, as deemed necessary.

#### Charter School Update

JHH submitted its 2022–23 preliminary budget report on June 27, 2022. Its preliminary budget report reflects an improvement from the prior year’s second interim report and indicates that JHH is projecting a positive ending fund balance of $337,722 with 5.01 percent in reserves in FY 2022–23.

##### Financial Highlights Table - JHH

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | $4,935,464 | $4,935,095 | $369 | 1.62 | 0.94 | $189,466 | 3.84% |
| 2021–22 Budget | $5,906,165 | $5,789,946 | $116,219 | NA | NA | $278,534 | 4.81% |
| 2021–22 2nd Interim | $5,846,844 | $5,826,236 | $20,607 | NA | NA | $210,073 | 3.61% |

#### Oversight Summary

JHH was found to be non-compliant during their site visit in the 2021–22 school year. The CDE issued a letter of non-compliance to JHH due to them not offering ELD instruction to all students during the regular school day. The CDE requested that JHH come up with a plan to offer ELD instruction to all students and adopt an ELD curriculum. JHH satisfied this request and has done well with their implementation of their college preparatory academic program.

JHH was issued one letter of concern during the 2021–22 school year regarding a large spike in suspensions due to drug use and an attempted suicide incident in the school bathroom. JHH was required to make Board-approved modifications to their school safety plan. Their plan was monitored by their CDE oversight consultant for the duration of the 2021–22 school year. Once JHH implemented their intervention plan, they saw a significant decline in the behaviors and suspension rates outlined in the letter of concern.

## Poor Financial Condition

A charter school in poor financial condition is in danger of jeopardizing its fiscal operations going forward. Timely and appropriate action by the charter school’s board is critical in addressing and mitigating the serious decline in financial condition. Specifically, a charter school in poor financial condition may have a negative fund balance, no reserves, an inadequate cash balance, and a high debt level. The SBE-authorized charter school in poor financial condition is as follows:

* Eagle Collegiate Academy (ECA)

### Eagle Collegiate Academy

* Charter Closed: 3/30/2022
* Grades Authorized to Serve: TK–3
* 2020–21 P-2 ADA: NA
* 2021–22 P-2 ADA: 0

#### Fiscal Concerns

The ECA Board engaged in fiscal management in that ECA based its budget on unrealistic enrollment projections, creating a large anticipated deficit in its first year of operation. On January 12, 2022, the SBE issued a Notice of Violation. Based on the CDE’s analysis of ECA’s response to the Notice of Violation, the CDE found that ECA had not refuted, remedied, or proposed to remedy this violation. At the March 10, 2022, SBE meeting the SBE voted to revoke the ECA charter.

#### Charter School Update

ECA closed on March 30, 2022.

##### Financial Highlights Table - ECA

| Fiscal Year / Source | Total Revenues | Total Expenditures | Net Operating Surplus (Deficit) | Working Capital Ratio | Debt Ratio | Ending Fund Balance | Percent of Reserves |
| --- | --- | --- | --- | --- | --- | --- | --- |
| 2020–21 Audit | NA | NA | NA | NA | NA | NA | NA |
| 2021–22 Budget | $2,581,644 | $2,256,169 | $325,475 | NA | NA | $283,175 | 0% |
| 2021–22 2nd Interim | NA | NA | NA | NA | NA | NA | NA |

#### Oversight Summary

On November 12, 2021, the CDE sent a letter of concern to ECA regarding ECA’s adherence to its charter petition, the MOU between ECA and the SBE, and applicable laws. On January 13, 2022, the SBE issued a Notice of Violation to ECA, citing the following areas pursuant to California *Education Code* Section 47607(f): fiscal mismanagement; material violation of the conditions, standards, or procedures set forth in the charter; and violation of law. At its March 10, 2022, meeting, the SBE voted to revoke the ECA charter effective March 30, 2022. In accordance with the SBE’s decision, ECA ceased operations on March 30, 2022.

#### California Department of Education Follow Up

On March 11, 2022, the CDE issued the ECA Board a written notice to invoke closure procedures, which included the following:

* Return grant funds and restricted categorical funds to their source in accordance with the terms of the grant, or state and federal law as appropriate. Federal grants must be closed out, including the filing of the required Final Expenditure Reports and Final Performance Reports. Federal Forms 269 and 269a may apply if ECA was receiving funds directly from the U.S. Department of Education. A final expenditure report for all grants was required to be submitted to the CDE in electronic format by close of business on March 23, 2022.
* Close all financial records of the school effective March 30, 2022. Develop a plan to close out all financial records for FY 2021–22. The plan was required to be submitted to the CDE in electronic format by close of business on March 23, 2022.
* Provide the CDE with a description of current and projected payroll and payroll benefits commitments through closure, including a list of each employee and their job duties, and a projection of the funds necessary for the following: (1) transition the pupils and records; (2) complete all administrative closure related tasks; and (3) complete contracts and grants. The description was required to be delivered to the CDE in electronic format by close of business on or before March 18, 2022.
* Provide the CDE with notice of any outstanding payments to staff and the method by which the school will make the payments. The notice was required to be delivered to the CDE in electronic format by close of business on March 18, 2022.
* Notify all funding sources (including charitable partners), all current and former contractors (such as a charter management organization, education management organization, food service provider, instructional service provider, or transportation service provider), and lenders of ECA’s closure, copying the CDE on all correspondence. Evidence of such action was due to the CDE in electronic format by close of business on March 30, 2022.
* Notify the CDE of all pending litigation to which ECA is a party to in electronic format by close of business on March 18, 2022.
* Prepare a comprehensive list of creditors and debtors, and a comprehensive inventory of all assets. These lists were required to be delivered to the CDE in electronic format by close of business on March 18, 2022.
* Prepare a plan for the proposed disposal of all property owned by ECA (and acquired with public funds) in order to maximize revenue in accordance with law; payment of any and all liabilities and the disbursement of any remaining assets of ECA; liquidation of assets to pay off any and all outstanding liabilities, bearing in mind that assets paid for by state funds may be transferred in accordance with the nonprofit corporation’s bylaws to another public agency such as another charter school. Assets donated to ECA may be returned to donors or disposed of in accordance with donor’s wishes. Net assets (after the payment of outstanding liabilities), if any, may be transferred to another public agency. This plan was required to be delivered to the CDE in electronic format by close of business on March 18, 2022.
* Arrange for final closure audits to be paid for from the special reserve or bond revenue. The auditor engaged to perform the audit shall be from the list of approved school auditors maintained by the California State Controller’s Office and shall be approved by the CDE. The audit, at a minimum, shall determine the disposition of all assets and liabilities of ECA and shall verify the ECA’s comprehensive list of creditors and debtors, and the amounts owed or owing, as well as verify ECA’s comprehensive list of all assets by source, noting any restrictions on each asset’s use. The name of the auditor and evidence of such action was due to the CDE by March 30, 2022.