

Authorizer: Borrego Springs Unified School District

Charter School: Diego Springs Academy (a designated ASAM school)

- 1. For each resource center subject to the waiver request, submit the address of each center, school district in which each center is located, date each resource center was established, and the number of students attending each center.**

Resource center

Address	310 Broadway, Chula Vista, CA 91910
School District(s) of location	Sweetwater Union High School District Chula Vista Elementary School District
Established date	July 2014
Total staff impacted	38
Total annual students served impacted (est.)	625
Average student age	18.4 years old
Average credit deficient (at time of enrollment)	86 credits (Over one full school year behind)

Student demographics

Category	Resource Center %	School District of Location %
Socio-Economically Disadvantaged	86%	59%
EL/RFEP	62%	52%
SPED	9%	12%

The resource center is an ASAM program that primarily serves 9-12 grade students who are high-risk and drop-outs. The center serves a high percentage of socioeconomically disadvantaged and EL/RFEP population when compared to the local school district demographics with the average student age of 18.4 years old. A typical student is approximately 86 credits deficient upon enrollment at the resource center. For many dropouts and potential dropouts, this program is their only opportunity to change their direction and continue their education.

- 2. For each resource center subject to the waiver request, discussion of the need for the waiver.**

The resource center offers a non-classroom based Personalized Learning program that is tailored to the needs and interest of each student through an emphasis in 1:1 student-teacher interaction. Some students have difficulty functioning in a traditional educational setting. They feel overwhelmed by a sense of isolation from the community around them which hinders their academic and social progress. Consequently, they do not do well academically or behaviorally and they frequently act out their frustrations in ways that disrupt the educational process in the classroom and on campus. They become known as problem students. This cycle often leads to deficient self-esteem which in turn can lead to pregnancy, early parenthood, substance abuse, or commission of criminal offenses. These students drop out of school prior to graduation because they feel unsupported and disconnected to the

regular school setting. To overcome these obstacles, the resource center offers flexible, individualized instruction in conjunction with a curriculum specifically designed to better meet the needs of the individual student's learning level. The resource center consists of a highly qualified staff who understand the needs of the centers population and offer programs designed to meet the needs of the students in the surrounding areas. Outlined below are the resource center staff positions and specialized programs offered to meet their student's needs.

Resource Center Instructional Support Staff

- Certificated Teachers
- Special Education Teachers
- Counselors
- School Psychologist
- Tutors
- Student Relation Technicians
- Student Relations Mangers
- Registrars
- Student Retention Support Specialist
- Principal
- Assistant Principal
- Community Liaison
- Instructional Specialist for Professional Development and Teacher Training,
- Instructional Specialist Career Technical Education
- Instructional Specialist Education Technology
- English Learner and Special Education Clerks

Resource Center Specific Programs

- WIOA with Access and Metro (case management services, career services, professional skills classes)
- WIOA with American Job Center provider ResCare and KRA (career center services)
- Plaza Comunitaria program with Access Inc. and the Mexican Consulate to provide TESOL classes and computer classes for students and parents
- Media Arts Lab offering CTE classes
- CISCO Information Technology lab offering CTE classes
- Staff and Student Yoga (PE credits for students)
- ourSOLES (Students of Empowerment Leadership and Service) leadership seminar in conjunction with San Diego State University student and faculty mentors
- Special Ed services to students with 504 and IEPs
- EL Instruction and custom curriculum
- Speech and Language services
- Free counseling
- Mental health services
- Daily Snacks/Food
- Computer and internet access
- Job placement assistance
- Child care with local partnership

- Free tutoring
- Music programs
- Reading program
- Professional Skills
- Sports – Soccer and Cross Country
- Academic Exploration and NWEA MAP assessments
- Edge Program to help students improve English skills
- ELD or Edge curriculum provided based on CEDLT level and courses
- Read 180 program
- Edmentum Plato Courses

Our over age and under credited students have few options to achieve high school graduation, and disrupting their personal commitment to re-engage in school and earn a high school diploma would be a disservice to this most needy and underserved population. Stability is essential in supporting their successful trajectory towards graduation and into work or college.

For every student recovered and graduated, society benefits in increased tax contributions, decreased public health expenditures, reduced criminal activity and reduced dependency on Welfare.

In addition to the impact on students being displaced, the staff's loss of employment will result in a \$2.065 million annual loss of income affecting the local community. The resource center also has long term financial obligations which may impact the charter school's overall ability to remain financially solvent.

Category	Amount
Facilities and Equipment liability	\$577,000
Net Capital assets	\$258,000
Total	\$835,000

The long term financial obligations and community impact related to the resource center is approximately \$2.9 million.

Due to the mid-year timing of the 3rd Districts decision, the waiver is necessary to allow the charter school the appropriate amount of time to transition the resource center to comply with the decision in order to avoid disruption to the educational program for our high-risk student population, loss of economic growth to our local communities as a result of our graduation of a predominantly drop-out population, and loss of jobs of our resource center staff and financial hardship to the charter school.

The flexibility of the waiver is critical to our students, staff and local community and sincerely appreciated.