This document was provided, as is, to the California Department of Education (CDE) by **Pathways Academy Charter School - Adult Education**. This document is posted to the CDE website to meet the legal requirements of California *Education Code* Section 33009.5.

For more information regarding the content of this material, please contact the Charter Schools Division by phone at 916-322-6029 or by email at <a href="mailto:charters@cde.ca.gov">charters@cde.ca.gov</a>.

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## Determination of Funding Request for Pathways Attachment 16 Academy Charter School - Adult Education, Charter #2052 Page 1 of 11

Nonclassroom-Based Funding Determination Form - Fiscal Year 2022-23 Charter Schools Division Revised October 2022 Page 1 of 9

### Nonclassroom-Based Funding Determination Form - Fiscal Year 2022-23

Information collected on this form is pursuant to *California Code of Regulations*, Title 5 (5 *CCR*). Instructions for completing this form can be found on the California Department of Education (CDE) website at <a href="https://www.cde.ca.gov/sp/ch/nclrbifunddet.asp">https://www.cde.ca.gov/sp/ch/nclrbifunddet.asp</a>.

Users should download and save the PDF prior to entering data into the form. The recommended program for completing the form is Adobe Acrobat Reader DC. Completing the form using the web browser may result in errors.

Section I. Charter School Information (Complete fields 1-18) 5 CCR 11963.3(a)(1) to (4)
Charter School Name Pathways Academy Charter - Adult Education
2. Charter School Authorizer Warner Unified School District
3. Charter School Number 2052 4. CDS Code 37754160139451
5. Street Address 26025 Newport Road, Suite A205
6. City Menifee 7. County San Diego 8. Zip Code 92584
9. Contact Name Jason Sitomer 10. Title Managing Director
11. Phone Number 323-570-0602 ext. 12. Email jsitomer@charterimpact.com
13. Grade Levels Served 9-12 14. Date Charter Expires (MM/DD/YYYY) 06/30/2026
15. Funding Level Requested (Select one)
16. Years Requested (Select one)    ② 2 3 3 4 5
17. Funding Determination Period Requested FY 2023-24 to 2026-27
18. Charter School Deadline - Select one
O Due Date: 12/1/22 To be heard at the March State Board of Education (SBE) meeting
<ul> <li>Due Date: 2/1/23 To be heard at the May SBE meeting</li> </ul>
Other Funding Determination (Specify in Section VI.3) Source Data FY

- For an existing charter school that does **not** have an active funding determination, please use current-year budget data as the source data to complete the form.
- For an existing charter school with a funding determination that expires at the end of FY 2022-23, use FY 2021-22 audited financial data.
- If an existing charter school with a funding determination misses the February 1 deadline, the governing board of the charter school's authorizing local educational agency will need to request a waiver to submit a late funding determination request. The SBE may approve such waivers under the general authority, under California *Education Code (EC)* sections 33050-33053. Additional information regarding the waiver process is located on the CDE Waivers web page at <a href="https://www.cde.ca.gov/re/lr/wr">https://www.cde.ca.gov/re/lr/wr</a>.

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Section II. Financial Information (Complete sections A, B, D, an	ıd E)	
A. Total Resources (Complete lines A.1.a to A.1.d)		
1. Revenues and Other Resources	5 CCR 11	963.3(a)(5)(A) and (6)
a. Federal Revenues  (i) Enter amount of Public Charter Schools Grant  Program included under Federal Revenues  (Line A.1.a)	\$0	\$2,007
b. State Revenues	_	\$979,778
c. Local Revenues	-	\$25,239
d. Other Financing Sources	_	
e. Total Revenues (Sum of lines A.1.a to A.1.d)		\$1,007,024
B. Total Expenditures and Other Uses (Complete lines B.1 to B.4)	)	
1. Instruction and Related Services	5 CCR 119	63.3(a)(5)(B) and (6)
a. Salaries and Benefits		
(i) Certificated	_	\$483,500
(ii) Classified	_	\$24,135
b. Books, Supplies, and Equipment	_	\$28,953
c. Services and Other Operating Costs		
(i) Contracts for Instructional Services	_	\$118,927
(ii) Contracts for Instructional Support	_	\$1,679
(iii) All Other Instruction Related Operating Costs	_	\$55,044
d. Total Instruction and Related Services		\$712,238
2. Operations and Facilities	5 CCR 119	63.3(a)(5)(C) and (6)
a. Salaries and Benefits		
(i) Certificated	_	\$0
(ii) Classified	_	\$0
b. Books, Supplies, and Equipment	_	\$0
c. Services and Other Operating Costs	_	\$1,022

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B. Total Expenditures and Other Uses (Complete lines B.1. to B.4), of	continued	
d. Facility Acquisition and Construction		\$0
e. Total Operation and Facilities		\$1,022
f. Allowable Facility Costs 5 <i>CCR</i> 11963.3	(b)(7)	
(i) Enter the total facility square footage occupied by the charter school	0	sqft.
(ii) Enter the total Classroom-Based P-2 ADA reported in the prior FY. DO NOT INCLUDE NCB ADA		
(iii) Enter the total Student Hours attended by the NCB pupils at the school site in the prior FY	0	
(iv) Calculated Facilities Costs Lesser of line B.2.e or [(B.2.fii+(B.2.fiii/868)]*1000	\$0.00	
Allowable (Lesser of line B.2.e or B.2.fiv)	\$0.00	
3. Administration and All Other Activities	5 <i>CCR</i> 11963.3(a)(5)(D) a	nd (6)
a. Salaries and Benefits		
(i) Certificated		\$0
(ii) Classified		\$52,553
b. Books, Supplies, and Equipment		\$0
c. Services and Other Operating Costs		
(i) Contracts for Other Administrative Services		\$48,416
(ii) Supervisorial Oversight Fee		\$5,419
(iii) All Other Administration and Other Activities, Services and Operating Costs		\$39,942
d. Total Administration and Other Activities		\$146,330
4. Other Outgo and Other Financing Uses	5 <i>CCR</i> 11963.3(a)(5)(E) aı	nd (6)
a. Debt Service		\$15,818
b. Transfers to local educational agencies		\$0
c. All Other Transfers and Outgo  Note - This must not be a negative value.		\$0
d. Total Other Outgoing and Other Financing Uses		\$15,818

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B. Total Expenditures and Other Uses, continued		
5. Total Expenditures (Sum of lines B.1.d, B.2.e, B.3.d, and B.4.d	)	\$875,408
C. Revenues Over Expenditures - Surplus or (Defi	,	
	,	\$131,616
(Line A.1.e minus Line B.5)		\$131,010
D. Fund Balance (Complete line D.a)		
a. Enter Beginning Fund Balance (July 1)	5 CCR 11963.3(a)(5)(A)	(\$87,586)
b. Ending Fund Balance - June 30 (Line C plus	Line D.a)	\$44,030
E. Reserves (Complete lines E.a. to E.e)		
If reserves in line E.a or E.b are more than \$50,00 explanation in Section III.6, pursuant to 5 CCR 119	•	nditures, provide an
	% of Expenditures	
a. Designated for Economic Uncertainties	5%	\$44,030
b. Facilities Acquisition or Capitol Projects	0%	\$0
c. Reserves Required by Charter Authorizer	0%	\$0
d. Other Reserves (Explain in Section III.5)	0%	
e. Unassigned/Unappropriated Fund Balance	0%	\$0
f. Total (Sum of lines E.a to E.e)	5%	\$44,030
		must agree with Line D.b
Section III. Supplemental Information (Comple	<u> </u>	P. Castion 11704
1. Pupil to Teacher Ratio (PTR), pursuant to ECS		
a. Enter the charter school's PTR:	0.00	20.9
<ul> <li>b. If the charter school's PTR in line III.1.a exc school district in the county or counties in whice</li> </ul>		•
c. Enter the PTR for the unified school district I	isted on line III.1.b: 0.00	):1
2. Did any entity receive \$50,000 or more OR 10% in the FY 2021-22 OR will receive in the FY 2022-2	•	,
If yes to line III.2 list the name of each entity and the	· · · · · · · · · · · · · · · · · · ·	

If yes to line III.2, list the name of each entity and the cumulative amount received by each entity in Box 2.a on Page 5. Are contract payments made by the charter school based on specific services rendered or upon an amount per unit of average daily attendance (ADA) or some other percentage of the charter school's revenues, enrollment, etc? If yes, identify on Page 5 Box 2.a.

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2.a Provide information reg	arding entity and	contract information below. Attach	ı an extra she	et if
Name of Entity	Amount	Purpose/Explanation	Are contract payments based on specific services rendered?	If no, are payments based on amount per ADA or some other percentage?
The Collaborative Charter Services Organization	\$134,718	Special education services, instructional support, and management fees	No	Yes

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3. List the charter school's CURR	ENT governing board	I pursuant to 5 CC	CR Section 1196	63.3(b)(4).
Name and Title of Board Member	Board Member Type (Parent, teacher, etc)	How was this member selected?	Is the member affiliated in any way with any entity listed in Section III.2?	Board Member Term (From MM/YY to MM/YY)
Charlie Padilla- CFO	Retired Educator	Appointed	No	10/21 - 10/24
Rudy Kastelic - Chair	Retired Educator	Appointed	No	09/22 - 09/25
Thomas Schaaf - Vice Chair	Retired Educator	Appointed	No	10/21 - 10/23
Has the governing board adopte procedures?	ed and implemented o	conflict of interest	policies and	<ul><li>Yes</li><li>No</li></ul>
For any governing board memb Section III.2, explain the nature				
If transfers are reported on line accounts or entities involved in the				s and identify the
B.4.b \$0				
B.4.c \$0				
5. If "Other Reserves" are reporte	d on line E.d, explain	the purpose for t	hese reserves.	
Reserves in Line E.d				
E.d \$0				

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	projects) exceed the gr	,	conomic uncertainties) OR or 5% of total expenditures,	•	•
E.a Percent	\$44,030 tage 5%				
E.b Percent	\$0 tage 0%				
7. Enter th	e average daily attend	ance (ADA).			
FY 2021	1-22 P-2 ADA (0.0)	68.9	FY 2022-23 P-2 ADA	١ (0.0)	100
teaching c would be r charter sch	ertificate, permit, or oth equired to hold issued	ner document equi by the Commissic red to provide dire	vorking at the charter schoo valent to that which a teach on on Teacher Credentialin ct instruction or direct instr	her in other g and who v	public schools work in the
FY 20	021-22 FTE (0.0)	3.3	FY 2022-23 FTE (	0.0)	4.9
Section IV.	Nonclassroom-Bas	ed Virtual or On	-line Charter Schools (	Complete li	nes 1 and 2)
11963.5? (		arter school is one	school as defined in 5 <i>CCR</i> in which at least 80% of te		<ul><li>Yes</li><li>No</li></ul>
•	line IV.1, can the char )(2) to (8)?	ter school demons	strate compliance with 5 Co	CR sections	<ul><li>Yes</li><li>No</li><li>N/A</li></ul>
Section V. 0	Calculated Funding	Determination F	Percentage		
	ent spent on Certificat ts to Total Public Reve		ries and 963.3(c)(1)		49.25%
	tificated Salaries and I venues Lines A.1.a - P				
	cent spent on Instruction	on and Related Sei 5 <i>CCR</i> 119			70.73%

Instructional and Related Services costs Line B.1.d + Allowable Facilities costs 2.f.(iv)/Total Revenues Line A.1.e

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Funding Dete	rmination Criteria
shown below Commission	ntages from lines V.1 or V.2 do not meet the spending criteria of the funding level requested as w, complete Section VI to provide mitigating circumstances for consideration by the Advisory on Charter Schools (ACCS) for making a recommendation other than one that results from specified in regulations.
100%	1) Line V.1 must equal or exceed 40 percent, 2) Line V.2 must equal or exceed 80 percent, AND 3) Line III.1.a. PTR cannot exceed 25:1 OR the PTR on line III.1.c, the ACCS shall recommend approval at 100%, unless there is a reasonable basis to recommend otherwise (5 CCR 11963.4[a][3]).
85%	1) Line V.1 must equal or exceed 40 percent, AND 2) Line V.2 must equal or exceed 70 percent but less than 80 percent, the ACCS shall recommend approval at 85%, unless there is a reasonable basis to recommend otherwise (5 CCR 11963.4[a][2]).
70%	1) Line V.1 must equal or exceed 35 percent, AND 2) Line V.2 must equal or exceed 60 percent but less than 70 percent, the ACCS shall recommend approval at 70%, unless there is a reasonable basis to recommend otherwise (5 CCR 11963.4[a][1]).
Denied	1) Line V.1 is less than 35 percent, OR 2) Line V.2 is less than 60 percent, the ACCS shall recommend that the SBE deny the request, unless there is a reasonable basis to recommend otherwise (5 CCR 11963.4[a][4]).

### Section VI. Mitigating Circumstances (Complete lines 1-3 and attach any supporting documentation)

1. Explain why the charter school did not meet the criteria for the funding level requested. Include specific measures or actions taken by the charter school to comply.

e attached do	ocument.			

2. List and explain the mitigating circumstance(s) to be considered by the CDE and ACCS.

	•	0 0	( )	,	
See attacl	hed document				

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3. Provide any other pertinent information that may assist the CDE and ACCS in conducting a d	etailed
review or develop a reasonable basis for a recommendation.	

See attached document.			

#### Section VII. Certification (Review, sign, and date)

5 CCR 11963.3(b)(1)

I certify that:

- 1. The information provided is true and correct to the best of my ability and knowledge.
- 2. This charter school's nonclassoom-based instruction is conducted for and substantially dedicated to the instructional benefit of the school's students.
- 3. This charter school's governing board has adopted and implemented conflict of interest policies.
- 4. All of the charter school's transactions, contracts, and agreements are in the best interest of the school and reflect a reasonable market rate for all goods, services, and considerations rendered for or supplied to the school.

Jarom Luedtke

Enter Name of Charter School's Director, Principal, or Governing Board Chairperson

**Executive Director** 

Title of Authorized Individual

Before certifying with electronic/digital signature below, please be sure to check all numerical entries and information provided, and save a copy of this form. Modifications to the information reported on this form cannot be made after the signature field below has been completed. If providing a wet signature instead of an electronic one, please date the signature.

Signature of Charter School's Director, Principal, or Governing Board Chairperson

Submit completed and electronically signed forms via email to <a href="mailto:charter-sb740@cde.ca.gov">charter-sb740@cde.ca.gov</a>.

The CDE no longer requires the following documents:

- Hard copy of the FDF
- Hard or soft copy of the Conflict of Interest Policy

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Therefore, please do not submit these documents to the CDE.

#### **Mitigating Circumstances:**

Established in 2019, Pathways Academy (Pathways) was negatively impacted as a newly opened school at the onset of the COVID-19 global pandemic. In the school's first year of operation, they were only able to serve 14.73 ADA. Because of the hold harmless ADA provision, even though the school had some growth in their second year (FY20-21), the school was still paid on the small, prior year ADA of 14.73. Last fiscal year, the school showed substantial growth in students and ended up with an ADA of 68.9. For this current fiscal year, ADA is now projected to grow by 31% to 100 ADA. This growth is critical for the school to reach attendance levels that can sustain the necessary administrative costs to operate a school. The combination of the small ADA with the standard overhead administrative items, generated: in-house administrative staff at 5.3% of revenue, external back-office administrative oversight at 3.2% of revenue, audit costs at 1.7% of revenue, and interest expense at 1.6% of revenue. These items combined nearly depleted any possibility for Pathways to maintain a break-even budget and meet their instructional spending requirements. Due to the timing of funding payments and the delay in getting payments on higher ADA rates, borrowing and AR factoring became a necessity which further increased administrative expenses. Pathways is no longer factoring AR and will have all debt repaid by January 2025. Due to the extremely low ADA in the first two years of operation, Pathways also faced the financial hurdle of starting the 2021-2022 fiscal year with a fund balance of negative \$87,586 (-10%). To overcome this, another 13% of revenue was preserved as a surplus to restore a positive fund balance and to begin to protect the school against economic uncertainties. It has been hard for Pathways to spread its overhead over the small ADA and comply with the instruction and related services required threshold. This common challenge for new schools appears to be addressed in 5 CCR section 11963.4(e) which states "The Advisory Commission on Charter Schools shall give charter schools with less than a total of one hundred (100) units of prior year second period average daily attendance . . . serious consideration for full funding." Despite these challenges, Pathway Academy's commitment to its students is seen in its investment in certificated employee salaries and benefits as these costs are 54% of total revenue in FY2022 which is above the 40% minimum.

A final, but significant factor, Pathways Academy has had three different back-office providers in the last three years. Unfortunately, discussions with the most recent previous back-office provider in place during fiscal year 2021-22 revealed that there was a lack of understanding of the importance and computation requirements of the funding determination criteria. This can clearly be seen by the lack of adherence to the minimums necessary to even give the school an opportunity at making their instructional spending requirement. The fact that the school had a surplus larger than what is even possible to meet their spending requirements shows the lack of understanding and thoughtfulness the school was receiving from the previous provider. As a result, compliance with these criteria was neither properly assessed during the 2021-2022 fiscal year, nor was it considered in the original budget for FY22-23 that was approved with a 40% surplus. In contrast, these criteria are now being tracked and measured monthly to work within the parameters required of a non-classroom-based charter school. Doing so keeps school leadership and the board of directors aware of the school's status for these important metrics on a regular basis. Without an active focus and understanding by the prior financial provider of these critical computations, the fact that there was non-compliance with these criteria were not identified until after the close of the fiscal year and the new back-office provider became active, which was too late for any corrective action. The Executive Director and the Board of Directors are now fully aware of these criteria and the importance of compliance with both criteria to obtain full funding for the school's ongoing success. School leadership is focused on meeting these thresholds moving forward and hope that the inadequacies of an inexperienced financial provider do not cause a detrimental situation for the school.

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Pathways is a mission driven school, trying to help an underserved community achieve and thrive. It is of the utmost importance that the school receive full funding to meet their operational needs and to provide a quality education to their student body. We implore the CDE, ACCS, and SBE to look at the full picture of unfortunate circumstances that this school has gone through over the past years and see that they are now on proper footing to succeed in the future.